title text field 63 can receive template identifier text, the checked out flag 63 can be reset. The root placeholder pointer field 64 will maintain the pointer to the root placeholder data header 42(n)(1) associated with the tree of placeholders to be associated with the document template. 5 Similarly, for each placeholder data header  $42(n)(m_n)$  in the template, the placeholder identifier field 70 can receive a template placeholder identifier value, the creation date field 71 can receive a value identifying the date on which the template was created, the placeholder description field 72 can receive placeholder identifier text, and the notecard pointer field 75 can receive a null value indicating that there are no notecards 30(c) associated with the placeholder data header  $42(n)(m_n)$ . The sibling pointer 73 and child pointer field 74 will maintain the pointers to the sibling and child 15 placeholders, or null values if to indicate that no sibling or child placeholder is associated with the respective placeholder, as in the It document on which the placeholder  $42(n)(m_n)$  is based, thereby to maintain the tree structure as among the placeholder data headers in the template.

An operator may make use of a template in connection with a project 20 by enabling the collaboration facilitation system server 111 to instantiate a copy of the template as a document for the project, providing values for the fields 61-63 of the document data header 41(n) for the document, and fields 70-73 for the placeholder data header(s) 42(n) ( $m_n$ ) for the respective placeholders. That operator, and/or other operators who are authorized, can also add notecards in a manner described above, in which case, the notecard pointer fields 75 may receive pointers as described above. In addition, the document so created can be modified in the same way as documents created as described above, that is, by the addition or deletion of placeholders  $22(n)(m_m)$  or modifying the links between existing placeholders 22(n) at least one of holder node:

The collaboration facilitation system 100 also provides arrangements for searching for information from headers 40,41(n) and  $42(n)(m_n)$  associated with respective projects **20**, documents 21(n), placeholders  $22(n)(m_n)$ , as well as from notecard data structures  $81(c)(v_c)$  associated with 40 respective notecards 30(c). In one embodiment, the collaboration facilitation system 100 also provides a keyword system in which an operator can assign keyword tags to projects, documents, and placeholders. Each keyword tag is in the form of a hierarchical category/property tuple, where 45 the possible values for the categories and properties are predetermined and useful in connection with all projects maintained by the collaboration facilitation system 100. The keyword tags assigned to a project 20 are inherited by its documents 21(n), placeholders  $21(n)(m_n)$  and notecards 50 30(c) associated with those placeholders  $21(n)(m_n)$ . That is, each keyword tag assigned to a project 20 will also be deemed to have also been assigned to each of its documents 21(n) and each of the placeholders  $21(n)(m_n)$  and associated notecards 30(c) that are associated with those documents 55 21(n). Similarly, each keyword tag assigned to a document 21(n) will also be deemed to have also been assigned to each of the placeholders  $21(n)(m_n)$  and associated notecards 30(c)that are associated with the document 21(n). Using specific keyword tags, an operator can request the collaboration 60 facilitation system server 111 provide information relating to projects 20, documents 21(n), placeholders  $22(n)(m_n)$  and/or notecards 30(c) associated with particular categories and properties.

It will be appreciated that a system in accordance with the 65 invention can be constructed in whole or in part from special purpose hardware or a general purpose computer system, or

any combination thereof, any portion of which may be controlled by a suitable program. Any program may in whole or in part comprise part of or be stored on the system in a conventional manner, or it may in whole or in part be provided in to the system over a network or other mechanism for transferring information in a conventional manner. In addition, it will be appreciated that the system may be operated and/or otherwise controlled by means of information provided by an operator using operator input elements (not shown) which may be connected directly to the system or which may transfer the information to the system over a network or other mechanism for transferring information in a conventional manner.

The foregoing description has been limited to a specific embodiment of this invention. It will be apparent, however, that various variations and modifications may be made to the invention, with the attainment of some or all of the advantages of the invention. It is the object of the appended claims to cover these and such other variations and modifications as come within the true spirit and scope of the invention.

What is claimed as new and desired to be secured by Letters Patent of the United States is:

- 1. A system for facilitating collaboration among a plurality of users in connection with generation of a document, the system comprising:
  - A. a document information store configured to store document information relating to at least one document, the document information including both document structure information and document content information.
    - i. the document structure information describing document structural elements for said at least one document, document structural information for said at least one document comprises a plurality of placeholder nodes organized in a tree structure and said document content elements comprises notecards, each placeholder node being configured to have a pointer to one of said notecards,
    - ii. the document content information comprising document content elements associated with respective document structural elements;
  - B. a user module associated with said users, at least one user module comprising:
    - i. a whiteboard display module configured to display a
      whiteboard to said user, the whiteboard selectively
      displaying document structure defined by the document structural elements for said at least one document and said document content information therefor;
    - ii. a document update module configured to enable said user to selectively update the document structure and said document content information therefor as displayed by said whiteboard display module; and
    - iii. an interface module configured to selectively enable the retrieval of document information for said at least one document and document content information as requested by said operator for display by said white-board display module and update of document information as stored in said document information store to be updated in response to updates received by said document update module.
- 2. A system as defined in claim 1 in which said document information store stores said document information relating to a plurality of documents.
- 3. A system as defined in claim 2 in which in which said document structure as defined by document structural information for each document comprises a plurality of place-